



Equal Employment Opportunity and Affirmative Action Statement of Policy

It is the policy of Guidehouse Inc. and its subsidiaries (referred to below as Guidehouse) to provide equal employment opportunity without regard to race, color, religion, sex, national origin, age, protected veteran, disabled status, gender identity, sexual orientation, and other characteristics protected by state and federal law. This policy relates to all phases of employment, including, but not limited to, recruiting, employment, placement, upgrading, demotion or transfer, reduction of workforce and termination, rates of pay or other form of compensation, selection for training, the use of all facilities, and participation in all Guidehouse-sponsored employee activities. Provisions in applicable laws providing for bona fide occupational qualifications, business necessity, or age limitations will be adhered to by Guidehouse where appropriate.

As part of Guidehouse's equal employment opportunity policy, Guidehouse will also take affirmative action as called for by applicable laws and Executive Orders to ensure that members of minority groups, females, protected veterans, and disabled persons are introduced into our workforce and considered for promotional opportunities as these opportunities arise. Scott McIntyre, Chief Executive Officer, fully supports Guidehouse's equal opportunity and affirmative action policies.

Employees and applicants shall not be subjected to harassment or intimidation because they have: (1) filed a complaint; (2) assisted or participated in an investigation, compliance review, hearing or any other activity related to the administration of any federal, state, or local law requiring equal employment opportunity; (3) opposed any act or practice made unlawful by any federal, state, or local law requiring equal opportunity; or (4) exercised any other legal right protected by federal, state, or local law requiring equal opportunity.

Guidehouse will not discharge or in any other manner discriminate against employees or applicants because they have inquired about, discussed, or disclosed their own pay or the pay of another employee or applicant. However, employees who have access to the compensation information of other employees or applicants as a part of their essential job functions cannot disclose the pay of other employees or applicants to individuals who do not otherwise have access to compensation information, unless the disclosure is (a) in response to a formal complaint or charge, (b) in furtherance of an investigation, proceeding, hearing, or action, including an investigation conducted by the employer, or (c) consistent with Guidehouse's legal duty to furnish information.

The above-mentioned policies shall be periodically brought to the attention of supervisors. It is the responsibility of each supervisor of Guidehouse to ensure affirmative implementation of these policies to avoid any discrimination in employment. All employees are expected to recognize these policies and cooperate with their implementation. Violation of these policies is a disciplinary offense.

Shamir Patel, Chief Ethics and Compliance Officer, is assigned to direct the establishment of and to monitor the implementation of the company's affirmative action program throughout Guidehouse. Shamir Patel will have responsibility to review and update Guidehouse's affirmative action plans annually, including responsibility for the audit and reporting system.

This equal employment opportunity/affirmative action policy statement and the availability for viewing the company's affirmative action plans for individuals with disabilities and protected veterans will remain posted.

A handwritten signature in black ink, appearing to read "Scott McIntyre", written over a horizontal line.

Scott McIntyre
Chief Executive Officer

June 29, 2022